

5. PROGRAMME

DECEMBER 6th

BOARD DUTIES

9h00 - 9h30 1. Welcome

9h30 - 10h30 2. Plenary introduction:
(How) Can corporate governance foster long-term success?

Parallel Workshops : What do boards do and what should they be doing?

Workshops 3 & 4
Director duties in a European and international context: coping with complex board practices

Workshops 5 & 6
Director duties: aligning short-term pressure with long-term performance and corporate sustainability

Workshops 7 & 8

10h30 - 11h30 3. Recipes for a multitude of board practices instead of a one-size-fits-all

5. To what extent do/must board duties include stakeholder expectations?

7. Boardroom effectiveness: reconfiguring the position of non-executive directors & chairmen

11h30 - 12h00

COFFEE BREAK

12h00 - 13h00 4. Translating enlarged director duties into law: a European or a national approach?

6. Lessons from corporate and financial crises

8. Shareholder Monitoring

13h00 - 14h00

LUNCH BREAK

BOARD EFFECTIVENESS

14h00 - 15h30 9. Plenary Session: How to measure what really counts?

15h30 - 16h00

COFFEE BREAK

Parallel Workshops : Enhancing Board Effectiveness

16h00 - 17h30 Workshop 10. Enhancing board effectiveness through director education and board/director support

Workshop 11. Enhancing board effectiveness through boardroom diversity

Workshop 12. Board duties and board effectiveness: the case of executive remuneration

19h30 - ... 13. Dinner event with speeches: Routes to effective governance regulation

DECEMBER 7th

BOARD DUTIES

9h00 - 9h30 14. Opening Session: Board duties and board effectiveness in different shareholder configurations: lessons learned at day 1

9h30 - 10h30 15. Plenary Session: Board and governance effectiveness: coping with governance paradoxes

10h30 - 11h00 COFFEE BREAK

SHAREHOLDER MONITORING

11h00 - 12h00 16. ECGI Session - Shareholder Activism: A Source of Value Creation?

12h00 - 13h00 17. Plenary Session - More effective governance in listed companies: the role of institutional shareholder and market monitoring

13h00 - 14h00 LUNCH BREAK

14h00 - 15h00 18. Plenary Session - More effective governance - the model of controlling shareholder monitoring in listed companies

15h00 - 15h30 COFFEE BREAK

15h30 - 16h30 19. Plenary Session - More effective governance - the model of controlling shareholder monitoring in unlisted companies

16h30 - 17h00 20. Closing Session

For updates of the conference, please visit our website: www.guberna.be