

Welcome to the first edition of the **GUBERNA Monthly Newsletter**.

From now on, you will receive a monthly update on the main topics in corporate governance and an overview on the events and education programmes which we, with the support of our partners, are organising for you.

We hope you will be inspired!



Agile governance in een snel veranderende wereld

Sandra Gobert, per 1 januari 2019 Executive Director van GUBERNA en één van de eersten die in 2013 de titel van "GUBERNA Certified Director" behaalde, deelt haar visie op deugdelijk bestuur in een interview met VKW Limburg.

Hierin pleit ze voor een 'agile' aanpak en een dynamisch model dat garandeert dat de onderneming in elke fase de bestuurders aan boord heeft die het bedrijf naar het volgende strategische interval kunnen brengen.

[Lees meer >>](#)

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Don't miss out on updates on Corporate Governance

We value your privacy. Do you want to continue to receive news from GUBERNA?

As we believe you are interested in corporate governance, we have sent you regular updates and invitations for events, education programmes and webinars that we believe might be of interest to you. To reduce the number of emails we send to you, we will from now send out a Monthly Newsletter with updates on what is happening in corporate governance, testimonials and an overview of upcoming events and education programmes .

However, to continue to receive our communication, you need to [register now](#). **If we do not receive any reaction from you, we will be obliged to remove you from our database and you will not receive any further communication from GUBERNA.**

You will be able to unsubscribe at any time. To receive more information, please contact privacy@guberna.be or check our [privacy policy](#).

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Update Cycle de tables rondes: la gouvernance dans le nouveau cadre belge

Compte tenu de la situation politique, nous sommes contraints de **suspendre pour l'instant le cycle des tables rondes au cours duquel nous discuterons en détail de l'impact des réformes**. Nous suivons pour vous les développements de près et vous informerons dès que nous aurons plus d'informations. Si vous êtes déjà inscrit à un ou plusieurs cycle(s), nous vous contacterons personnellement.

De dialog tussen commissaris en

Vers une meilleure application du

auditcomité toegelicht!

16 01 Brussel 14.00 – 17.50 NL/FR

Hoe gaan auditcomités om met de nieuwe regels inzake de benoeming van de revisor? Hoe verloopt de relatie en dialoog tussen commissaris en auditcomité in OOB's in de praktijk? Welke rol is er weggelegd voor het College van Toezicht in dit alles?

Om op al deze vragen een antwoord te bieden, organiseert het Verbond van Belgische Ondernemingen samen met College van Toezicht op de Bedrijfsrevisoren, het Instituut van de Bedrijfsrevisoren en GUBERNA een infonamiddag.

[Programma & inschrijving >>](#)

[Programme & inscription >>](#)

concept « d'administrateur indépendant » dans le secteur public

Une consultation publique pour faire entendre votre voix

Conscient des difficultés rencontrées pour sélectionner de réels administrateurs indépendants, mais aussi des réticences en partie inhérentes au flou qui entoure l'indépendance dans la sphère publique, GUBERNA a pris l'initiative de développer un **outil pratique** pour aider les organisations publiques et les acteurs responsables de la sélection des administrateurs à faire appel à des administrateurs professionnels répondant à de hauts standards d'indépendance.

[Donnez votre avis >>](#)

[Geef uw mening >>](#)

CAP PME banner

Cycle de soirées interactives

Pionnier de la formation à la gouvernance, GUBERNA a développé un programme de formation adapté aux spécificités des PME, et qui se concentre sur l'accompagnement pragmatique des entrepreneurs.

Envie d'outiller votre entreprise ? Ne tardez pas à nous rejoindre.
Ce cycle de soirées interactives débute bientôt ; nombre de places limité.

[Programme et inscription >>](#)

Call for candidates

European lab project task force on climate-related reporting – First project

In September 2018, EFRAG established the European Corporate Reporting Lab (European Lab) following the request in the EC Action Plan: Financing Sustainable Growth. The objective of the European Lab is to stimulate innovations in the field of corporate reporting in Europe by identifying and sharing good practices. The first project of the European Lab will be on climate-related reporting consistent with the EC Action Plan.

EFRAG is now looking for candidates with practical experience and expertise in climate-related reporting from companies of different sizes to join this first PTF. The European Lab Project Task Force on Climate-related Reporting will be asked to assess the current state of play of climate-related reporting by European companies and assess the current and potential use of climate-related information by investors and other users. The primary focus will be on the TCFD recommendations with consideration of other reporting frameworks as appropriate; and taking account of the EC's non-binding guidelines on non-financial reporting, which will be updated in 2019 with regard to climate-related disclosures.

[I want to know more >>](#)

The Board of Directors in the Financial Sector

GUBERNA and Febelfin Academy launch 2nd edition of new education programme

Brochure Febelfin



Good governance requires competent directors. In the financial sector, in addition to the risks of managing an organisation, a lot of strategic challenges have been identified, such as digitisation, and IT infrastructure along with how management, employees or fellow directors can be challenged.

Being a director is a tough job, and 'staying up to date' is essential. Moreover, we cannot emphasise enough the importance of professional conduct and the right group dynamic as the factors of success for a well-functioning board of directors. This new education programme is designed for you to **benefit optimally from the knowledge and experience of our experts.**

Their network is unique, they are multidisciplinary and they are up to date on all the latest trends and developments. In addition, the programme offers **a balanced mix of empirically substantiated theory and practical cases.**

20 02, 13 03, 03 04, 24 04, 15 05, 05 06

Brussels, 12.30 – 19.30 (followed by networking dinner) ENG

Contact [Prof dr. Abigail Levrau >>](#) for more information

Governance practices in Belgian listed companies

(source: annual reports 2018)

What is the composition of boards and board committees in Belgian listed companies?

How about gender diversity? Is the presence of women increasing in Belgian boards of listed companies?

And how many Belgian listed companies have a legal executive

Infographic



committee?

[Find it out >>](#)

Vacant board mandates

A service for GUBERNA members

We have received new vacant board mandates. Check them out on our [website](#) by logging in on [My GUBERNA login >>](#) and clicking on Services & Tools > Services.

Not a member of GUBERNA? [Join us today >>](#)

17/01/19 2019 New Year's Ceremony with Euronext (Brussels, ENG) >>

26/03/19 Welcome new member event (Brussels, NL/FR) >>

26/03/19 General Member Assembly (Brussels, NL/FR) >>

External events

17/01/19 Webinar – Moving to digital board meetings (Brussels, ENG) >>

28/02/19 The Big Squeeze (Brussels, ENG) >>

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